

**Democratic Services Section  
Legal and Civic Services Department  
Belfast City Council  
City Hall  
Belfast  
BT1 5GS**



**Belfast  
City Council**

**MEETING OF THE STRATEGIC POLICY AND RESOURCES COMMITTEE**  
**: Transformation and Efficiency Workshop**

Dear Alderman/Councillor,

The above-named Committee will meet in Malone House on Thursday, 15th January, 2026 at 9.30 am, for the transaction of the business noted below.

You are requested to attend.

Yours faithfully,

John Walsh

Chief Executive

**AGENDA:**

1. **Routine Matters**
  - (a) Apologies
  - (b) Declarations of Interest
2. **Transformation and Efficiency Workshop Briefing Document (Pages 1 - 2)**

